

# MINUTES OF A COUNCIL MEETING

# Held on 7<sup>th</sup> April 2022

ITEM	DISCUSSION	ACTION	WHO
1.	Apologies & Absences		
	For a record of attendance, apologies and absences, see		
	attached list.		
	The Chair welcomed Mike Farrar (new lay member of Council and incoming Pro-Chancellor) to his first meeting.		
	She also welcomed Aaron Porter of Advance HE who was		
	observing the meeting as part of the Governance		
	Effectiveness Review.		
2.	Declarations of Interest		
	All the staff members of Council and all the staff attendees		
	declared that they were members of the Universities		
	Superannuation Scheme (USS). Lesley Thompson declared		
	that her husband was also a member of USS.		
	The Vice-Chancellor declared an interest as a recently		
	appointed Director of the Shropshire, Telford & Wrekin		
	Integrated Care Board.		
3.	Student Story		
	Item confidential		
4.	Minutes and Actions		
	(i) Minutes		
	Council received and approved the minutes of the Council		
	meeting held on 10 <sup>th</sup> February 2022. It was noted that the		
	minutes of the pensions meeting on 17 <sup>th</sup> February 2022		
	would be presented to the next meeting.		
	(ii) Actions List		
	Council received and noted the actions.		
5.	Matters Arising		

ITEM	DISCUSSION	ACTION	WHO
	(i) <u>Universities Superannuation Scheme</u>		
	Item commercial in confidence		
	(ii) Appointment of a new Pro-Chancellor		
	It was noted that Council approved by correspondence		
	the appointment of Mike Farrar as the next Pro-		
	Chancellor and Chair of Council from 1st September		
	2022 and as a member of Council from 7 <sup>th</sup> March 2022.		
PART A	– REPORTS & APPROVALS		
6A.	Chancellor Appointment		
	Council was reminded that the term of office of our current		
	Chancellor, Jonathon Porritt, would shortly come to an		
	end.		
	The University had undertaken an extensive search and		
	consultation process supported by executive search firm,		
	Gatenby Sanderson, and overseen by the Nominations &		
	Governance Committee to seek to appoint a new		
	Chancellor.		
	Gatenby Sanderson undertook individual interviews with		
	all members of the Committee and the current Chancellor		
	and designed a staff engagement survey to provide an		
	opportunity to share reflections on the role and also to		
	suggest the names of any individuals they would like to be		
	considered.		
	The Committee began with a long list of names, drew up a		
	short list taking into account the feedback received and		
	included additional names proposed by Gatenby		
	Sanderson. Having reviewed the feedback received, a		
	priority list was developed, and approaches were made.		
	The Committee was extremely mindful of diversity and the		
	strong desire to appoint a Chancellor that represented the		
	University's commitment to embedding equality, diversity		
	and inclusion in all that we do and that this should be		
	reflected at all levels of the institution.		
	The Nominations & Governance Committee recommended		
	to Council that James Timpson OBE be appointed as the		
	next Chancellor of Keele University under the provisions of		
	Statute Section 3.		
	Council resolved that James Timpson OBE be appointed as		
	the fifth Chancellor of Keele University from 1st May 2022		
	for a five-year term in the first instance.		

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	Council also noted its thanks to Jonathon Porritt for agreeing to an extended term until the new appointment had been made.		
7A.			
	students would be able to broaden their knowledge and experience by taking one of our new Global Challenge Pathways as part of their Keele degree. They		

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	would replace our current electives system with students choosing an interdisciplinary pathway in their first year to complete over the course of their studies. These pathways would help students stand out from the crowd and give them future-facing knowledge and embed opportunities to develop digital fluency, employability and global awareness to nurture graduate success. It was agreed that a further report would be made to Council in the autumn.  Since the substantive update on the new Institute of Technology (IoT) at the last meeting, the site for the state of art IoT hub had been confirmed in Stafford and a Director for the IoT and Employer Partnerships, Jason Lancaster, appointed.  The latest version of the University Risk Register, which had previously been considered by the University Executive Committee (UEC) and the Audit & Risk Committee was presented. It had been updated to reflect the current risks and identify the implications and controls, contingency plans and assurance mechanisms that had been or would be put in place.		
8A.	Finance Report  Item commercial in confidence		
9A.	Student Accommodation Project		
	Item commercial in confidence		
10A.	Admissions Update		
	Item commercial in confidence		
11A.	Secretary's Report  The Secretary to Council presented her report as follows:  ■ It was noted that the terms of office of three lay members of Council and one co-opted member of the Audit & Risk Committee (ARC) would come to an end on 31 <sup>st</sup> August 2022. Council approved the following reappointments:  ○ David Hall as Honorary Treasurer  ○ Sally Bucknell as Deputy Pro-Chancellor  ○ Ruth Bagley as lay member  ○ Neil Clatworthy as co-opted member of ARC		

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	<ul> <li>Council approved the committee membership for 2022-2023.</li> <li>Council approved the updated Fraud Response Procedure and Anti-Bribery Policy.</li> <li>The degree outcomes statement for 2021 was presented and approved.</li> <li>A review of the University's compliance with the Office for Students' regulatory framework was presented and noted.</li> <li>A review of the University's compliance with the Committee of University Chairs HE Governance Code was presented and noted.</li> <li>A report on the Students' Union election oversight was presented in order that Council could discharge its responsibilities under the Education Act 1994.</li> <li>It was noted that Chair's action had been taken to amend the Schedule of Delegation on 16<sup>th</sup> March 2022.</li> <li>The University had responded to three Office for Students consultations, which were presented to note:         <ul> <li>A New Approach to Regulating Student Outcomes – submitted on 16<sup>th</sup> March 2022</li> <li>Teaching Excellence Framework – submitted on 16<sup>th</sup> March 2022</li> <li>Constructing Student Outcomes &amp; Experience Indicators – submitted on 16<sup>th</sup> March 2022</li> <li>It was noted that two documents were signed under Seal since the previous meeting.</li> <li>Council was presented with information on training and some useful resources.</li> </ul> </li> </ul>		
12A.	Student Reports & Accounts  (i) Report of the Students' Union (SU) The Union Development & Democracy Officer presented her last report before the end of her term, which included:  The new full-time officer team for 2022-2023  LGBTQ History Month  Strikes and NUS new vision for education  Ukraine  The Love Your Education campaign  NUS conference  She took the opportunity to thank Council for its support and helping her personal growth.		

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	(ii) Report of the Keele Postgraduate Association (KPA)		
	The President of the KPA presented her last report before the end of her term, which included:  KPA election update		
	■ KPA events		
	KPA turnaround plan and Constitution		
	<ul> <li>International students</li> </ul>		
	<ul><li>Clubhouse updates</li></ul>		
	She also took the opportunity to thank Council for its support and guidance.		
PART B	- COMMITTEE REPORTS		
13B.	Committee Reports		
	(i) Equality, Diversity & Inclusion Oversight Group		
	The Chair of the committee reported on the meeting held		
	on 3 <sup>rd</sup> February 2022 at which the following items were discussed:		
	Gender pay gap		
	Ethnicity pay gap		
	<ul> <li>Gender &amp; Ethnicity Equal Pay audits</li> </ul>		
	■ Equality, Diversity & Inclusion Annual Report		
	(ii) Audit & Risk Committee		
	The Chair of the committee reported on the meeting held on 10 <sup>th</sup> March 2022 at which the following items were discussed:		
	<ul> <li>University Risk Register</li> </ul>		
	■ Compliance with the OfS Regulatory Framework		
	<ul> <li>Whistleblowing, Fraud and Anti-Bribery disclosures annual report</li> </ul>		
	<ul> <li>Fraud Response Procedure and Anti-Bribery Policy updates</li> </ul>		
	Cyber and IT infrastructure update		
	External audit tender update		
	Development Trust audit		
	<ul> <li>Internal audit progress report</li> </ul>		
	<ul> <li>ARC self-assessment review</li> </ul>		
	(iii) <u>Senate</u>		
	The Chair of the Committee reported on the meeting held on 16 <sup>th</sup> March 2022 at which the following items were discussed:		
	<ul> <li>Proposal to establish a Confucius Institute</li> </ul>		

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	Education report		
	Research report		
	Secretary's report		
	Recruitment update		
	Student Officer updates		
	<ul> <li>Vice-Chancellor's report</li> </ul>		
	(iv) Nominations & Governance Committee		
	The Chair of the committee reported on the meeting held		
	on 18 <sup>th</sup> March 2022 at which the following items were		
	discussed:		
	Chancellor appointment		
	OfS regulatory framework compliance review		
	CUC HE Code compliance review		
	Chair of Council annual review action plan		
	Council member annual review action plan		
	Succession planning		
	Council committee membership		
	<ul> <li>Governor apprenticeship programme</li> </ul>		
	Reportable event		
	(v) <u>Business Review Committee</u>		
	The Chair of the Committee reported on the meeting held		
	on 24 <sup>th</sup> March 2022 at which the following items were		
	discussed:		
	Long term financial planning		
	<ul> <li>Student accommodation project</li> </ul>		
	<ul> <li>Collective pay negotiations</li> </ul>		
	<ul> <li>Draft budget 2022-2023</li> </ul>		
	<ul> <li>Period 6 management accounts</li> </ul>		
	<ul> <li>Treasury &amp; Investment Management Policy</li> </ul>		
	<ul> <li>Annual Research, Innovation &amp; Engagement report</li> </ul>		
	Annual IT report		
	<ul> <li>Subsidiary company 6 month report</li> </ul>		
	SU management accounts		
	<ul> <li>KPA management accounts</li> </ul>		
	Capital project update report		
	<ul> <li>Update for bank mandates</li> </ul>		
	Council noted the reports.		
PART C	– ANY OTHER BUSINESS		I
14D.	Other Business		
	The Chair noted that it was the last meeting for Holly		
	Brooks and Sarah Hammond as Council members although		
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	they would be attending the next meeting as part of the handover process with their successors. She thanked them enormously for their positive contributions and extremely valuable input.		
15D.	Date of Next Meeting  The date of the next meeting is 7 <sup>th</sup> July 2022		

## **ATTENDANCE LIST – 7<sup>th</sup> April 2022**

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Dame Jo Williams Pro-Chancellor

Richard Barnes Deputy Pro-Chancellor
Sally Bucknell Deputy Pro-Chancellor
Richard Callaway Deputy Pro-Chancellor
David Hall Honorary Treasurer

Professor Trevor McMillan Vice-Chancellor

Professor Mark Ormerod Deputy Vice-Chancellor and Provost

#### MEMBERS OF UNIVERSITY STAFF

Dr Abbie Rutter Senate Member
Dr Masi Noor Senate Member
Dr Shalini Sharma Senate Member

Emma Colley Appointed by the Professional Services Staff

### LAY MEMBERS APPOINTED BY THE COUNCIL

Ruth Bagley Tracy Bullock Jane Burns

David Brown Mike Faraar

A Hifsa Haroon-Iqbal

Manali Lukha Andrew Macleod

A Sherree Schaefer

Dr Lesley Thompson

**STUDENT MEMBERS** 

Holly Brooks Union Development & Democracy Officer, SU Sarah Hammond President, Keele Postgraduate Association

SECRETARY TO COUNCIL

Clare Stevenson Secretary to Council

IN ATTENDANCE

Dr Mark Bacon Chief Operating Officer/Acting Deputy Vice-Chancellor

Frances Hewison Interim Director of Human Resources

Stephen Avery Interim Chief Financial Officer

Lucy Robinson Governor Apprentice

Marie Feliho Governor Apprentice

**SECRETARIAT** 

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Fiona Dumbelton Governance Manager

Key A = Absent