

Programme Specification: Undergraduate

For students starting in Academic Year 2019/2020

1. Course Summary

Names of programme(s) and award title(s)	BA (Hons) Business and Human Resource Management BA (Hons) Business and Human Resource Management with International Year (see Annex A for details) BA (Hons) Business and Human Resource Management with Work Placement Year (see Annex B for details) BA (Hons) Business and Human Resource Management with Entrepreneurship Year (see Annex C for details)
Award type	Single Honours
Mode of study	Full time
Framework of Higher Education Qualification (FHEQ) level of final award	Level 6
Duration	3 years 4 years with either the International Year, Work Placement Year or Entrepreneurship Year between years 2 and 3
Location of study	Keele University – main campus
Accreditation (if applicable)	This programme is accredited by the Chartered Institute of Personnel and Development (CIPD) – for further details see the section on Accreditation
Regulator	Office for Students (OfS)
Tuition Fees	UK/EU students: Fee for 2019/20 is £9,250* International students: Fee for 2019/20 is £14,320** The fee for the international year abroad is calculated at 15% of the standard year fee The fee for either the work placement year or entrepreneurship year is calculated at 20% of the standard year fee
Additional Costs	Please refer to the Additional costs section

* These fees are regulated by Government. We reserve the right to increase fees in subsequent years of study in response to changes in government policy and/or changes to the law. If permitted by such change in policy or law, we may increase your fees by an inflationary amount or such other measure as required by government policy or the law. Please refer to the accompanying Student Terms & Conditions. Further information on fees can be found at <http://www.keele.ac.uk/studentfunding/tuitionfees/>

** We reserve the right to increase fees in subsequent years of study by an inflationary amount. Please refer to the accompanying Student Terms & Conditions for full details. Further information on fees can be found at <http://www.keele.ac.uk/studentfunding/tuitionfees/>

How this information might change: Please read the important information at <http://www.keele.ac.uk/student-agreement/>. This explains how and why we may need to make changes to the information provided in this document and to help you understand how we will communicate with you if this happens.

2. What is a Single Honours programme?

The Single Honours programme described in this document allows you to focus predominantly on Business and Human Resource Management. In keeping with Keele's commitment to breadth in the curriculum, the programme also gives you the opportunity to take some modules outside Business and Human Resource Management, in other disciplines and in modern foreign languages as part of a 360-credit Honours degree. Thus it enables you to gain, and be able to demonstrate, a distinctive range of graduate attributes.

3. Overview of the Programme

The Business and Human Resource Management Programme is a Single Honours Degree that enables students to specialise in Human Resource Management within the broader context of studying business and management. The Business and Human Resource Management Programme at Keele offers a unique insight into Business and Human Resource Management and Industrial Relations by a main provider of courses in HRM and IR in the UK. The programme is designed to promote students' ability to engage either in graduate employment, in HR or in business more generally, or to undertake further postgraduate study in HRM and related subjects. Both subjects are established, key Social Science disciplines which possess a clear and coherent intellectual structure that engages with a broad range of other subjects, including international business, environmental science, politics, psychology, and sociology.

The Single Honours programme is delivered by Keele Business School and has been developed from our commitment to the responsibilities of business and their managers to wider social improvement. As a signatory to the Principles of Responsible Management Education, we promote reflection on a broad range of issues that have informed research interests here for over 20 years, including the promotion of gender equality, developing socially responsible practices and respect for difference and diversity. Our undergraduate programme is taught by colleagues from across the school and exposes students to new areas of research and development in the discipline as well as to the foundations of business and human resource management.

The programme is academically rigorous, and delivered in a challenging but supportive learning environment that provides sound foundations enabling students to acquire a range of skills that are highly relevant for either subsequent careers or further study.

The four-year Placement option provides students with the opportunity to undertake a year-long professionally focused placement (minimum 30 weeks full-time (1,050 hours) or equivalent) between Levels 5 and 6 of their degree programme in a sector relevant to their degree. Students will gain substantial experience of a professional working environment relevant to their future career aspirations allowing for familiarisation of professional practice, enhanced skill development, and reflection upon programme content.

The four-year entrepreneurship option provides students with the enhanced opportunity to undertake a year-long placement within Keele's Innovation Hub, working on developing their own business idea (minimum 30 weeks full-time (1,050 hours) or equivalent) between the 2nd and 3rd year of their degree programme.

The four-year International study option provides students with the opportunity to undertake a year-long study abroad programme taught in English at an international university between Levels 5 and 6 of their degree programme in a subject relevant to their degree. Students will gain substantial experience of study in a different culture to their own and additionally benefit from the opportunity to develop their knowledge and networks in specialist areas of Management relevant to both international and home settings.

4. Aims of the Programme

The broad aims of the programme are to enable you to:

- Think, talk, and write about Business and Human Resource Management in a systematic way, drawing on the intellectual traditions and scholarly methods of social sciences.

- Understand, evaluate and critically reflect on a range of concepts, theories and techniques relevant to contemporary developments in management.
- Understand, evaluate and apply a range of theories about the nature of the task of managing people at work.
- Appreciate the theory and empirical reality of Business and Human Resource Management in its historical, social, political and economic contexts.
- Develop an ability to draw from relevant complementary disciplines in order to explore and better understand organisations and work.
- Develop an understanding of the ways in which organisations operate, the role of managers in changing external and internal environments and in organisational activity.
- Acquire a critical understanding of the nature and development of Business and Human Resource Management, including managerial practices and worker organisation.
- Acquire a critical understanding of the role and impact of organisation's activities in society, including the responsibilities and challenges that can arise in a variety of sectors.
- Develop the capability to investigate and learn independently in social science disciplines, to gather relevant information and to evaluate, question and creatively synthesise this information in critical analysis.
- Acquire a range of relevant key skills (such as communication, working with others, self-improvement and problem solving) in preparation for employment or further study.
- Develop familiarity with suitable scholarship techniques, the methods of social scientific research and the limitations of different methodologies.
- Become familiar with the main quantitative and qualitative methods of social scientific research used in the collection and analysis of employment data.

5. What you will learn

The intended learning outcomes of the programme (what students should know, understand and be able to do at the end of the programme), can be described under the following headings:

- Subject knowledge and understanding
- Subject specific skills
- Key or transferable skills (including employability skills)

Subject knowledge and understanding

Successful students will be able to:

- The contested nature of the employment relationship and its regulation.
- The main processes and actors in the regulation of the employment relationship.
- HRM theories and concepts and their relevance to organisations.
- Historical, social, political and economic contexts of Business and Human Resource Management.
- Organisations, the changing environment in which they operate and how they are managed.
- The activity and impacts of managers and the people they employ, their operations, business policy, ethics and strategies.
- Issues familiar to social science that affect or influence the business environment such as globalisation, diversity, ethical or responsible business practice and technological change.

Subject specific skills

Successful students will be able to:

- Describe and evaluate the application of key concepts and theoretical approaches to a range of contemporary problems in the management of labour and organisations.
- Explain and analyse the impact of social inequality and diversity and the significance of the historical, social, political and economic contexts on the management of labour and the response of labour.
- Critically evaluate the effectiveness of current Business and HRM strategies and policies within organisations, and recommend enhanced strategies and policies.
- Assess and present the conclusions of theoretical and empirical work in Business and Human Resource Management to a range of audiences and in a variety of appropriate formats.
- Frame a research problem in the management of organisations and labour, deciding upon the factors that may be considered relevant to the purpose of the research.
- Utilise a variety of theories to analyse developments in the management of organisations.
- Utilise a variety of methods of communicating ideas in management including graphical, poster-based, and essay exposition.
- Apply logical reasoning based on knowledge of management to a variety of theoretical and applied topics and problems.
- Organise, present and analyse data using a methodology appropriate to social research.
- Frame a research problem, deciding upon the quality and limitations of a given approach

Key or transferable skills (including employability skills)

Successful students will be able to:

- Communicate using a variety of medium to a range of audiences.
- Work effectively both as an individual and as part of a group or a team, recognising and respecting the viewpoints of others and developing understanding and awareness of leadership styles and their impacts upon projects.
- Work effectively with information technology, literature searches and library resources.
- Demonstrate effective skills in problem-solving.
- Demonstrate and sustain effective approaches to learning and study, including time management, flexibility, creativity, intellectual integrity and professional management skills.

Keele Graduate attributes

Engagement with this programme will enable you to develop your intellectual, personal and professional capabilities. At Keele, we call these our ten Graduate Attributes and they include independent thinking, synthesizing information, creative problem solving, communicating clearly, and appreciating the social, environmental and global implications of your studies and activities. Our educational programme and learning environment is designed to help you to become a well-rounded graduate who is capable of making a positive and valued contribution in a complex and rapidly changing world, whichever spheres of life you engage in after your studies are completed.

Further information about the Keele Graduate Attributes can be found here: <http://www.keele.ac.uk/journey/>

6. How is the Programme taught?

Learning and teaching methods used on the programme vary according to the subject matter and level of the module. They include the following:

- **Traditional lectures** accompanied by suggested reading for independent study, intended to provide a core framework of subject knowledge on which a systematic understanding of major principles can be built. Some lecture classes may feature activities such as mock auctions, quizzes that involve voting, or other interactive activities
- **Tutor-led seminars** where students contribute to or lead a discussion on key topics or make a presentation on a specific point so as to develop critical thinking and permit the reflective individual expression of that core understanding
- **Problem-based tutorials** (often based on scenarios rooted in the real world) in which students are expected to offer answers or solutions to previously provided problems but which also offer opportunity for students to direct specific questions to tutors and develop better understanding of the issues in question. These tutorials enable students to acquire and refine key accounting skills
- **Practical, computer laboratory based classes** where students acquire the hands-on skills associated with describing, analysing and interpreting business data
- **Directed independent study** where students are referred to specific materials or asked to research and find information independently, which may extend to undertaking an independent research project under the supervision of an experienced tutor. Other opportunities for directed independent study are available in our computer laboratories which are equipped with Bloomberg information terminals and Sage accounting software allowing students to interact with real world data and situations
- Students may undertake **Web-based self-study** exercises using the University's virtual learning environment (KLE). The KLE gives students easy access to a wide range of resources and research tools and permits the use of online discussion, quizzes and 'blogs' in teaching and learning whilst permitting students to develop improved IT knowledge
- In addition, students who complete the placement programme will conduct a **skills audit** in relation to their 'fit' to sector skill demands, whilst critically evaluating their learning from the placement context.

Apart from these formal activities, students are also provided with regular opportunities to talk through particular areas of difficulty, and any special learning needs they may have, with their Personal Tutors or module lecturers on a one-to-one basis.

These learning and teaching methods enable students to achieve the learning outcomes of the programme in a variety of ways. For example:

- Lectures and independent study allow students to gain a systematic understanding of the ideas which lie behind Business and Human Resource Management, and how these ideas inform practice.
- Tutorials provide opportunities for students to ask questions about, and suggest answers to problems in a responsible way, and to present their own ideas to members of staff and other students using an appropriate medium of communication.
- Interactive lectures, tutorials and web-based activities encourage students to reflect on their own learning and take responsibility for its development by addressing areas of difficulty, perhaps by discussing them with their fellow students or by getting additional help from a member of staff.
- Undertaking a research report with the support of an experienced and active researcher allows students to formulate relevant research questions and devise a feasible and ethically sound strategy for answering them.

7. Teaching Staff

Currently Keele Business School comprises of 42 full time academic staff members – professors, lecturers and teaching fellows. Most staff members have teaching qualifications and those that do not are actively working to attain them. A number of staff have PhD qualifications and a number have professional qualifications. All members of staff seek to ensure that module content represents up to date standards and legislation and reflects current relevant research, including the results of their own research.

The school maintains a strong commitment to excellence and innovation in teaching and research. Teaching is informed by research with teaching staff presenting and publishing academic papers at national and international conferences, in books and in internationally ranked journals.

The University will attempt to minimise changes to our core teaching teams, however, delivery of the programme depends on having a sufficient number of staff with the relevant expertise to ensure that the programme is taught to the appropriate academic standard.

Staff turnover, for example where key members of staff leave, fall ill or go on research leave, may result in changes to the programme’s content. The University will endeavour to ensure that any impact on students is limited if such changes occur.

8. What is the Structure of the Programme?

The academic year runs from September to June and is divided into two semesters. The number of weeks of teaching will vary from course to course, but you can generally expect to attend scheduled teaching sessions between the end of September and mid-December, and from mid-January to the end of April.

Our degree courses are organised into modules. Each module is usually a self-contained unit of study and each is usually assessed separately with the award of credits on the basis of 1 credit = 10 hours of student effort. An outline of the structure of the programme is provided in the tables below.

There are three types of module delivered as part of your programme. They are:

- Compulsory modules – a module that you are required to study on this course;
- Optional modules – these allow you some limited choice of what to study from a list of modules;
- Elective modules – a free choice of modules that count towards the overall credit requirement but not the number of subject-related credits.

A summary of the credit requirements per year is as follows, with a minimum of 90 subject credits (compulsory plus optional) required for each year.

Year	Compulsory	Optional		Electives	
		Min	Max	Min	Max
1	60	30	60	0	30
2	75	15	45	0	30
3	45	45	75	0	30

Module lists

Year 1 (Level 4)

Compulsory modules	Module Code	Credits	Semester
Management in Context	MAN-10018	15	1
Global Business Environments	MAN-10022	15	1
Foundations of Human Resource Management	HRM-10007	15	2
Managing in a Changing Society	MAN-10030	15	2
Optional modules	Module Code	Credits	Semester
Block 1			
Introductory Microeconomics	ECO-10028	15	1
Quantitative Methods 1	ECO-10026	15	1
Marketing Principles	MAN-10019	15	1
Accounting Principles	MAN-10015	15	1
Business Law	LAW-10027	15	1

Academic English for Business Students (Part 1)	ENL-90003	15	1
Block 2			
Quantitative Methods 2	ECO-10027	15	2
Financial Accounting	MAN-10024	15	2
Introduction to International Business	MAN-10023	15	2
The British and Global Economy	ECO-10025	15	2
Multinational Enterprise Business Perspectives	MAN-10026	15	2
Module rules:			
Block 1: Choose a minimum of one			
Block 2: Choose a minimum of one			
<ul style="list-style-type: none"> ECO-10027 Quantitative Methods 2 prerequisite ECO-10026 Quantitative Methods 1 MAN-10024 Financial Accounting prerequisite MAN-10015 Accounting Principles MAN-10026 MNE Business Perspective - Live company project, recommended for those wishing to take a Placement Year MAN-10022 Global Business Environments OR MAN-10023 Introduction to International Business prerequisite for MAN-20084 Managing in the Multinational Corporation (year 2) ENL-90003 Academic English for Business Students (Part 1) Open only to non-native speakers of English and successful completion of ENL-10031 (EAP1) with a score of over 60%, or ENL-90006 (EAP2), or equivalent or by recommendation of the Language Centre. Cannot be taken with other ENL- module (English Language module) in the same academic year 			

Year 2 (Level 5)

Compulsory modules	Module Code	Credits	Semester
Organisational Behaviour	MAN-20055	15	1
Employee Resourcing*	HRM-20017	15	1
Developing Professional Knowledge and Practice in HRM*	HRM-20019	15	1&2
Managing Human Resources*	HRM-20015	15	2
Employment Relations*	HRM-20018	15	2
Optional modules	Module Code	Credits	Semester
Managing in the Multinational Corporation	MAN-20084	15	1
Academic English for Business Students (Part 1)	ENL-90003	15	1
Academic English for Business Students (Part 2)	ENL-90004	15	1
Block 1			
Operations and Quality Management	MAN-20053	15	2
Corporate Governance and Social Responsibility	MAN-20082	15	2
International Supply Chain Management	MAN-20083	15	2
Social Enterprise and Alternative Organising	MAN-20093	15	2
Module rules:			
*Required for CIPD accreditation			
Block 1: Choose a minimum of one			
<ul style="list-style-type: none"> MAN-20084 Managing in the Multinational Corporation prerequisite either Global Business Environments (MAN-10022) OR Introduction to International Business (MAN-10023) MAN-20053 Operations and Quality Management OR MAN-20083 International Supply Chain Management are prerequisite for MAN-30065 Managing International Projects (Year 3) ENL-90003 Academic English for Business Students (Part 1) - Open only to non-native speakers of English and 			

successful completion of ENL-10031 (EAP1) with a score of over 60%, or ENL-90006 (EAP2), or equivalent or by recommendation of the Language Centre. Cannot be taken with other ENL- module (English Language module) in the same academic year

- ENL-90004 Academic English for Business Students (Part 2) - Open only to NON-NATIVE SPEAKERS OF ENGLISH after successful completion of AEB1 (Academic English for Business 1) with a score of under 60% or equivalent. Cannot be taken with other ENL- module (English Language module) in the same academic year.

For students undertaking a four-year version of the programme, the work placement, entrepreneurship year or international year options are taken between the second and third years of the programme. The work placement year encourages reflection on programme content from the first two years and represents a chance to put programme material into practice. A summary of the International Year is provided at Annex A; a summary of the Work Placement Year is provided at Annex B; and a summary of the Entrepreneurship Year is provided at Annex C.

Year 3 (Level 6)

Compulsory modules	Module Code	Credits	Semester
Business Strategy	MAN-30048	15	1
Pay and Performance Management*	HRM-31119	15	1
Researching Contemporary Issues in HRM ISP*	HRM-31120	15	2
Optional modules	Module Code	Credits	Semester
Block 1			
What's Wrong with Entrepreneurship?	MAN-30073	15	1
Comparative Business Cultures	MAN-30056	15	1
SME Live Project	MAN-30072	15	1
Employee Development	HRM-30029	15	1
Academic English for Business Students (Part 2)	ENL-90004	15	1
Advanced Business English Communication ENL-90005	ENL-90005	15	1
Block 2			
Labour Economics	ECO-30032	15	2
Managing International Projects	MAN-30065	15	2
Enterprise Business Plan	MAN-30070	15	2

Module rules:

*Required for CIPD accreditation

Block 1: Choose a minimum of two

Block 2: Choose a minimum of one

Block 3: Choose a minimum of one

- MAN-30065 Managing International Projects prerequisite either Operations and Quality Management (MAN-20053) OR International Supply Chain Management (MAN-20083)
- ENL-90004 Academic English for Business Students (Part 2) Open only to NON-NATIVE SPEAKERS OF ENGLISH after successful completion of AEB1 (Academic English for Business 1) with a score of under 60% or equivalent. Cannot be taken with other ENL- module (English Language module) in the same academic year.
- ENL-90005 Open only to THIRD-YEAR NON-NATIVE SPEAKERS OF ENGLISH on successful completion of AEB2 or EAP4; or AEB1 or EAP3 with a score of over 60%; or equivalent. Cannot be taken with other ENL- module (English Language module) in the same academic year.
- ECO-30032 Labour Economics prerequisite ECO-10028 Introductory Microeconomics

Students may choose to study elective modules which are offered as part of other programmes in the Faculty of Humanities and Social Sciences and across the University. These include:

- Modules in other subjects closely related to Business and Human Resource Management.
- Modules in other subjects in which they may have a particular interest.
- Modules designed to help students for whom it is not their first language to improve their use of English for Academic Purposes.
- Modern foreign languages modules at different levels in French, German, Spanish, Russian, Japanese and Chinese (Mandarin).

Modules related to the development of graduate attributes, student volunteering, and studying abroad as part of the University's exchange programme

For further information on the content of modules currently offered, including the list of elective modules, please visit: www.keele.ac.uk/recordsandexams/az

Learning Outcomes

The table below sets out what students learn in each year of the Programme, the modules in which that learning takes place, and the main ways in which students are assessed on their learning. In Year 1 (Level 4) and Year 2 (Level 5) these learning outcomes are achieved in the compulsory modules which all students are required to take. Some of these outcomes may also be achieved or reinforced in elective modules together with other outcomes not stated here. In Year 3 (Level 6) the stated outcomes are achieved by taking any of the modules offered in each semester.

Year 1 (Level 4)

Subject Knowledge and Understanding		
Learning Outcome	Module in which this is delivered	Principal forms of assessment (of the Level Outcome) used
Successful students will be able to demonstrate knowledge and understanding of:		
the contested nature of the employment relationship and its regulation.	Management in Context MAN-10018 Managing in a Changing Society MAN-10030 Foundations of HRM HRM-10007	Essay; presentation; unseen examination; seen examination
the main processes and actors in the regulation of the employment relationship.	Foundations of HRM HRM-10007	Essay; seen examination
Human Resource Management theories and concepts and their relevance to organisations.	Foundations of HRM HRM-10007	Essay; seen examination
historical, social, political and economic contexts of Business and Human Resource Management	Management in Context MAN-10018 Managing in a Changing Society MAN-10030 Foundations of HRM HRM-10007 British and Global Economy ECO-10025	Essay; presentation; unseen examination; seen examination
organisations, the changing environment in which they operate and how they are managed	Management in Context MAN-10018 Managing in a Changing Society MAN-10030 Foundations of HRM HRM-10007	Essay; presentation; unseen examination; seen examination
the activity and impacts of	Management in Context MAN-	Essay; presentation; unseen

managers and the people they employ, their operations, business policy, ethics and strategies	10018 Managing in a Changing Society MAN-10030 Foundations of HRM HRM-10007	examination; seen examination
issues familiar to social science that affect or influence the business environment such as globalisation, diversity, ethical or responsible business practice and technological change	Management in Context MAN-10018 Managing in a Changing Society MAN-10030	Essay; presentation; unseen examination

Subject Specific Skills		
Learning Outcome	Module in which this is delivered	Principal forms of assessment (of the Level Outcome) used
<i>Successful students will be able to:</i>		
Describe and evaluate the application of key concepts and theoretical approaches to a range of contemporary problems in the management of labour and organisations.	Management in Context MAN-10018 Managing in a Changing Society MAN-10030 Foundations of HRM HRM-10007	Essay; presentation; unseen examination; seen examination
Explain and analyse the impact of social inequality and diversity and the significance of the historical, social, political and economic contexts on the management of labour and the response of labour.	Management in Context MAN-10018 Managing in a Changing Society MAN-10030 Foundations of HRM HRM-10007	Essay; presentation; unseen examination; seen examination
Critically evaluate the effectiveness of current Business and Human Resource Management strategies and policies within organisations, and recommend enhanced strategies and policies.	Foundations of HRM HRM-10007	Essay; seen examination
Assess and present the conclusions of theoretical and empirical work in Business and Human Resource Management to a range of audiences and in a variety of appropriate formats.	Management in Context MAN-10018 Managing in a Changing Society MAN-10030 Foundations of HRM HRM-10007 British and Global Economy ECO-10025	Essay; presentation; unseen examination; seen examination
Frame a research problem in the management of organisations and labour, deciding upon the factors that may be considered relevant to the purpose of the research.	Management in Context MAN-10018 Managing in a Changing Society MAN-10030 Foundations of HRM HRM-10007	Essay; presentation; unseen examination; seen examination
Utilise a variety of theories to analyse developments in the management of organisations	Management in Context MAN-10018 Managing in a Changing Society MAN-10030 Foundations of HRM HRM-10007	Essay; presentation; unseen examination; seen examination
Utilise a variety of methods of communicating ideas in management including graphical,	Management in Context MAN-10018 Managing in a Changing Society	Essay; presentation; unseen examination; seen examination

poster-based, and essay exposition	MAN-10030 Foundations of HRM HRM-10007 British and Global Economy ECO-10025	
Apply logical reasoning based on knowledge of management to a variety of theoretical and applied topics and problems	Management in Context MAN-10018 Managing in a Changing Society MAN-10030 Foundations of HRM HRM-10007 British and Global Economy ECO-10025	Essay; presentation; unseen examination; seen examination
Organise, present and analyse data using a methodology appropriate to social research	Management in Context MAN-10018 Managing in a Changing Society MAN-10030 Foundations of HRM HRM-10007 British and Global Economy ECO-10025	Essay; presentation; unseen examination; seen examination
Frame a research problem, deciding upon the quality and limitations of a given approach	Management in Context MAN-10018 Managing in a Changing Society MAN-10030 Foundations of HRM HRM-10007 British and Global Economy ECO-10025	Essay; presentation; unseen examination; seen examination

Key or Transferable Skills (graduate attributes)		
Learning Outcome	Module in which this is delivered	Principal forms of assessment (of the Level Outcome) used
<i>Successful students will be able to:</i>		
Communicate using a variety of medium to a range of audiences	all compulsory modules at this level	Essay; presentation; unseen examination; seen examination
Work effectively both as an individual and as part of a group or a team, recognising and respecting the viewpoints of others and developing understanding and awareness of leadership styles and their impacts upon projects	all compulsory modules at this level	Essay, presentation; unseen examination; seen examination
Work effectively with information technology, literature searches, library resources	all compulsory modules at this level	Essay; presentation; unseen examination; seen examination
Demonstrate effective skills in problem-solving	all compulsory modules at this level	Essay; presentation; unseen examination; seen examination
Demonstrate and sustain effective approaches to learning and study, including time management, flexibility, creativity, intellectual integrity and professional management skills	all compulsory modules at this level	Essay; presentation; unseen examination; seen examination

Year 2 (Level 5)

Subject Knowledge and Understanding		
Learning Outcome	Module in which this is delivered	Principal forms of assessment (of the Level Outcome) used
Successful students will be able to demonstrate knowledge and understanding of:		
the contested nature of the employment relationship and its regulation.	Employee Resourcing HRM-20017 Managing Human Resources HRM-20015 Employment Relations HRM-20018	Essay; case study report; negotiation exercise; unseen examination
the main processes and actors in the regulation of the employment relationship	Employee Resourcing HRM-20017 Managing Human Resources HRM-20015 Employment Relations HRM-20018	Essay; case study report; negotiation exercise; unseen examination
Human Resource Management theories and concepts and their relevance to organisations	Employee Resourcing HRM-20017 Managing Human Resources HRM-20015 Employment Relations HRM-20018	Essay; case study report; negotiation exercise; unseen examination
historical, social, political and economic contexts of Business and Human Resource Management	Employee Resourcing HRM-20017 Managing Human Resources HRM-20015 Employment Relations HRM-20018 Organisational Behaviour MAN-20055	Essay; case study report; negotiation exercise; unseen examination
organisations, the changing environment in which they operate and how they are managed	Employee Resourcing HRM-20017 Managing Human Resources HRM-20015 Employment Relations HRM-20018 Organisational Behaviour MAN-20055	Essay; case study report; negotiation exercise; unseen examination
the activity and impacts of managers and the people they employ, their operations, business policy, ethics and strategies	Employee Resourcing HRM-20017 Managing Human Resources HRM-20015 Employment Relations HRM-20018 Organisational Behaviour MAN-20055	Essay; case study report; negotiation exercise; unseen examination
issues familiar to social science that affect or influence the business environment such as globalisation, diversity, ethical or responsible business practice and technological change	Employee Resourcing HRM-20017 Managing Human Resources HRM-20015 Employment Relations HRM-20018 Organisational Behaviour MAN-20055	Essay; case study report; negotiation exercise; unseen examination

Subject Specific Skills		
Learning Outcome	Module in which this is delivered	Principal forms of assessment (of the Level Outcome) used
<i>Successful students will be able to:</i>		
Describe and evaluate the application of key concepts and theoretical approaches to a range of contemporary problems in the management of labour and	Employee Resourcing HRM-20017 Managing Human Resources HRM-20015 Employment Relations HRM-20018 Organisational Behaviour MAN-	Essay; case study report; negotiation exercise; unseen examination

organisations.	20055	
Explain and analyse the impact of social inequality and diversity and the significance of the historical, social, political and economic contexts on the management of labour and the response of labour.	Employee Resourcing HRM-20017 Managing Human Resources HRM-20015 Employment Relations HRM-20018 Organisational Behaviour MAN-20055	Essay; case study report; negotiation exercise; unseen examination
Critically evaluate the effectiveness of current Business and Human Resource Management strategies and policies within organisations, and recommend enhanced strategies and policies.	Employee Resourcing HRM-20017 Managing Human Resources HRM-20015 Employment Relations HRM-20018 Organisational Behaviour MAN-20055	Essay; case study report; negotiation exercise; unseen examination
Assess and present the conclusions of theoretical and empirical work in Business and Human Resource Management to a range of audiences and in a variety of appropriate formats.	Employee Resourcing HRM-20017 Managing Human Resources HRM-20015 Employment Relations HRM-20018 Organisational Behaviour MAN-20055	Essay; case study report; negotiation exercise; unseen examination
Frame a research problem in the management of organisations and labour, deciding upon the factors that may be considered relevant to the purpose of the research.	Employee Resourcing HRM-20017 Managing Human Resources HRM-20015 Employment Relations HRM-20018 Organisational Behaviour MAN-20055	Essay; case study report; negotiation exercise; unseen examination
Utilise a variety of theories to analyse developments in the management of organisations	Organisational Behaviour MAN-20055	Essay; case study report; negotiation exercise; unseen examination
Utilise a variety of methods of communicating ideas in management including graphical, poster-based, and essay exposition	Employee Resourcing HRM-20017 Managing Human Resources HRM-20015 Employment Relations HRM-20018 Organisational Behaviour MAN-20055	Essay; case study report; negotiation exercise; unseen examination
Apply logical reasoning based on knowledge of management to a variety of theoretical and applied topics and problems	Organisational Behaviour MAN-20055	Essay; unseen examination
Organise, present and analyse data using a methodology appropriate to social research	Employee Resourcing HRM-20017 Managing Human Resources HRM-20015 Employment Relations HRM-20018 Organisational Behaviour MAN-20055	Essay; case study report; negotiation exercise; unseen examination
Frame a research problem, deciding upon the quality and limitations of a given approach	Employee Resourcing HRM-20017 Managing Human Resources HRM-20015 Employment Relations HRM-20018 Organisational Behaviour MAN-20055	Essay; case study report; negotiation exercise; unseen examination

Key or Transferable Skills (graduate attributes)

Learning Outcome	Module in which this is delivered	Principal forms of assessment (of the Level Outcome) used
<i>Successful students will be able to:</i>		
Communicate using a variety of medium to a range of audiences	All modules at this level	Essay; case study report; negotiation exercise; unseen examination; portfolio
Work effectively both as an individual and as part of a group or a team, recognising and respecting the viewpoints of others and developing understanding and awareness of leadership styles and their impacts upon projects	All modules at this level	Essay; case study report; negotiation exercise; unseen examination; portfolio
Work effectively with information technology, literature searches, library resources	All modules at this level	Essay; case study report; negotiation exercise; unseen examination; portfolio
Demonstrate effective skills in problem-solving	All modules at this level	Essay; case study report; negotiation exercise; unseen examination; portfolio
Demonstrate and sustain effective approaches to learning and study, including time management, flexibility, creativity, intellectual integrity and professional management skills	All modules at this level	Essay; case study report; negotiation exercise; unseen examination; portfolio

Year 3 (Level 6)

Subject Knowledge and Understanding		
Learning Outcome	Module in which this is delivered	Principal forms of assessment (of the Level Outcome) used
Successful students will be able to demonstrate knowledge and understanding of:		
the contested nature of the employment relationship and its regulation.	Research in Contemporary Issues in HRM ISP HRM-31120	Report
Human Resource Management theories and concepts and their relevance to organisations.	Pay and Performance Management HRM-31119	Labour Market Analysis; seen examination
organisations, the changing environment in which they operate and how they are managed	Business Strategy MAN-30048 Research in Contemporary Issues in HRM ISP HRM-31120	Essay; unseen examination; report
the activity and impacts of managers and the people they employ, their operations, business policy, ethics and strategies	Pay and Performance Management HRM-31119 Business Strategy MAN-30048 Research in Contemporary Issues in HRM ISP HRM-31120	Labour Market Analysis; seen examination; essay; unseen examination; report
issues familiar to social science that affect or influence the business	Business Strategy MAN-30048	Essay; unseen examination; report

environment such as globalisation, diversity, ethical or responsible business practice and technological change	Research in Contemporary Issues in HRM ISP HRM-31120	
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Subject Specific Skills		
Learning Outcome	Module in which this is delivered	Principal forms of assessment (of the Level Outcome) used
<i>Successful students will be able to:</i>		
Describe and evaluate the application of key concepts and theoretical approaches to a range of contemporary problems in the management of labour and organisations.	Business Strategy MAN-30048 Research in Contemporary Issues in HRM ISP HRM-31120	Essay; unseen examination; report
Critically evaluate the effectiveness of current Business and HRM strategies and policies within organisations, and recommend enhanced strategies and policies.	Business Strategy MAN-30048	Essay; unseen examination
Assess and present the conclusions of theoretical and empirical work in Business and Human Resource Management to a range of audiences and in a variety of appropriate formats.	Pay and Performance Management HRM-31119 Business Strategy MAN-30048 Research in Contemporary Issues in HRM ISP HRM-31120	Labour Market Analysis; seen examination; essay; unseen examination; report
Frame a research problem in the management of organisations and labour, deciding upon the factors that may be considered relevant to the purpose of the research.	Pay and Performance Management HRM-31119 Business Strategy MAN-30048 Research in Contemporary Issues in HRM ISP HRM-31120	Labour Market Analysis; seen examination; essay; unseen examination; report
Utilise a variety of theories to analyse developments in the management of organisations	Pay and Performance Management HRM-31119 Business Strategy MAN-30048 Research in Contemporary Issues in HRM ISP HRM-31120	Labour Market Analysis; seen examination; essay; unseen examination; report
Utilise a variety of methods of communicating ideas in management including graphical, poster-based, and essay exposition	Pay and Performance Management HRM-31119 Business Strategy MAN-30048 Research in Contemporary Issues in HRM ISP HRM-31120	Labour Market Analysis; seen examination; essay; unseen examination; report
Apply logical reasoning based on knowledge of management to a variety of theoretical and applied topics and problems	Pay and Performance Management HRM-31119 Business Strategy MAN-30048 Research in Contemporary Issues in HRM ISP HRM-31120	Labour Market Analysis; seen examination; essay; unseen examination; report
Organise, present and analyse data using a methodology appropriate	Pay and Performance Management	Labour Market Analysis; seen examination; essay; unseen

to social research	HRM-31119 Business Strategy MAN-30048 Research in Contemporary Issues in HRM ISP HRM-31120	examination; report
Frame a research problem, deciding upon the quality and limitations of a given approach	Pay and Performance Management HRM-31119 Business Strategy MAN-30048 Research in Contemporary Issues in HRM ISP HRM-31120	Labour Market Analysis; seen examination; essay; unseen examination; report

Key or Transferable Skills (graduate attributes)		
Learning Outcome	Module in which this is delivered	Principal forms of assessment (of the Level Outcome) used
<i>Successful students will be able to:</i>		
Communicate using a variety of medium to a range of audiences	All modules at this level	Labour Market Analysis; seen examination; essay; unseen examination; report
Work effectively both as an individual and as part of a group or a team, recognising and respecting the viewpoints of others and developing understanding and awareness of leadership styles and their impacts upon projects	All modules at this level	Labour Market Analysis; seen examination; essay; unseen examination; report
Work effectively with information technology, literature searches, library resources	All modules at this level	Labour Market Analysis; seen examination; essay; unseen examination; report
Demonstrate effective skills in problem-solving	All modules at this level	Labour Market Analysis; seen examination; essay; unseen examination; report
Demonstrate and sustain effective approaches to learning and study, including time management, flexibility, creativity, intellectual integrity and professional management skills	All modules at this level	Labour Market Analysis; seen examination; essay; unseen examination; report

9. Final and intermediate awards

Credits required for each level of academic award are as follows:

Honours Degree	360 credits	You will require at least 120 credits at levels 4, 5 and 6 You must accumulate at least 270 credits in Business and Human Resource Management (out of 360 credits overall), with at least 90 credits in each of the three years of study, to graduate with a named single honours degree in Business and Human Resource Management.
Diploma in Higher Education	240 credits	You will require at least 120 credits at level 4 or higher and at

		least 120 credits at level 5 or higher
Certificate in Higher Education	120 credits	You will require at least 120 credits at level 4 or higher

Business and Human Resource Management with International Year: in addition to the above students must pass a module covering the international year in order to graduate with a named degree in Business and Human Resource Management with international year. Students who do not complete, or fail the international year, will be transferred to the three-year Business and Human Resource Management programme.

Business and Human Resource Management with Work Placement Year: in addition to the above students must pass a non-credit bearing module covering the work placement year in order to graduate with a named degree in Business and Human Resource Management with Work Placement Year. Students who do not complete, or fail the work placement year, will be transferred to the three-year Business and Human Resource Management programme.

Business and Human Resource Management with Entrepreneurship Year: in addition to the above students must pass a non-credit bearing module covering the entrepreneurship year in order to graduate with a named degree in Business and Human Resource Management with entrepreneurship year. Students who do not complete, or fail the entrepreneurship year, will be transferred to the three-year Business and Human Resource Management programme.

10. How is the Programme assessed?

The wide variety of assessment methods used within Business and Human Resource Management at Keele reflects the broad range of knowledge and skills that are developed as you progress through the degree programme. Teaching staff pay particular attention to specifying clear assessment criteria and providing timely, regular and constructive feedback that helps to clarify things you did not understand and helps you to improve your performance. The following list is representative of the variety of assessment methods used within Business and Human Resource Management:

- **Essays** including those based on case study material, test the quality and application of subject knowledge. In addition they allow you to demonstrate your ability to carry out basic bibliographic research and to communicate your ideas effectively in writing in an appropriate scholarly style using the Harvard system of referencing. Essays may be individual or based on working in a group and may also include a computational aspect
- **Class tests** taken either conventionally or online via the Keele Learning Environment (KLE) as Computer based tests assess your subject knowledge and your ability to apply it in a more structured and focused way compared to essays
- **Final examinations**, in different formats, test your knowledge and understanding of the module. Examinations may consist of essay, short answer, multiple choice questions and computational answers depending on the module
- **Individual report**, where you produce a document that sets out your response to the task, including your recommendations and conclusions
- **Group presentation**, where you collaborate with a group of fellow students and present your findings to other students on the module and the module tutor
- **Portfolios** where you assemble pieces of work to demonstrate your engagement with and understanding of a topic, either individually or in a group
- **Negotiation exercise** helps develop communication and team work skills by engaging with role-play activities that simulate workplace negotiations.
- **Work Placement reflection:** reflection on work placement activity and development of employability skills.

Marks are awarded for summative assessments designed to assess your achievement of learning outcomes. You will also be assessed formatively to enable you to monitor your own progress and to assist staff in identifying and addressing any specific learning needs. Feedback, including guidance on how you can improve the quality of your work, is also provided on all summative assessments within three working weeks of submission, unless there are compelling circumstances that make this impossible, and more informally in the course of tutorial and seminar discussions.

11. Contact Time and Expected Workload

This contact time measure is intended to provide you with an indication of the type of activity you are likely to undertake during this programme. The data is compiled based on module choices and learning patterns of students on similar programmes in previous years. Every effort is made to ensure this data is a realistic representation of what you are likely to experience, but changes to programmes, teaching methods and assessment methods mean this data is representative and not specific.

Undergraduate courses at Keele contain an element of module choice; therefore, individual students will experience a different mix of contact time and assessment types dependent upon their own individual choice of modules. The figures below are an example of activities that a student may expect on your chosen course by year/stage of study. Contact time includes scheduled activities such as: lecture, seminar, tutorial, project supervision, demonstration, practical classes and labs, supervised time in labs/workshop, fieldwork and external visits. The figures are based on 1,200 hours of student effort each year for full-time students.

Activity	Year 1 (Level 4)	Year 2 (Level 5)	Year 3 (Level 6)
Scheduled learning and teaching activities	19%	17%	14%
Guided independent Study	81%	83%	86%
Placements	0%	0%	0%

12. Accreditation

Students who register into the programme will get CIPD (Chartered Institute for Personnel Development) Student Membership as all HRM content has been approved by CIPD. Successful graduates must pass all the HRM compulsory modules and one of the optional modules (e.g. HRM-31118 International HRM and HRM-30030 Discrimination and Equal Opportunities) in order to be transferred to CIPD Associate Membership upon graduation.

13. Regulations

The University Regulations form the framework for learning, teaching and assessment and other aspects of the student experience. Further information about the University Regulations can be found at: <http://www.keele.ac.uk/student-agreement/>

Course Regulations

A student who has completed a semester abroad will not normally be eligible to transfer onto the International Year option.

A student is not allowed to study both the International Year option and the Work Placement Year or Entrepreneurship Year option.

14. What are the typical admission requirements for the programme?

Subject	A-level	Subjects not included	International Baccalaureate	BTEC	Access to Higher Education Diploma	GCSE requirements
Business and Human Resource Management	BBC	None	30 points	DMM	Obtain Access to Higher Education Diploma with 112	GCSE English Language at grade C (or 4)

					UCAS Tariff points including a minimum of 15 Level 3 credits at Distinction	and Maths at grade C (or 4)
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Applicants who are not currently undertaking any formal study or who have been out of formal education for more than 3 years and are not qualified to A-level or BTEC standard may be offered entry to the University's Foundation Year Programme.

Applicants for whom English is not a first language must provide evidence of a recognised qualification in English language. The minimum score for entry to the Programme is Academic IELTS 6.0 or equivalent.

Please note: All non-native English speaking students are required to undertake a diagnostic English language assessment on arrival at Keele, to determine whether English language support may help them succeed with their studies. An English language module may be compulsory for some students during their first year at Keele.

Accreditation of Prior Learning (APL) is considered on a case-by-case basis and those interested should contact the Programme Director. The University's guidelines on this can be found here:

<http://www.keele.ac.uk/qa/accreditationofpriorlearning/>

15. How are students supported on the programme?

Support for student learning on the Programme is provided in the following ways:

- Module tutors are responsible for providing support for learning on the modules. They also give individual feedback on module assessments and more general feedback on examinations.
- Every student is allocated to a personal tutor who is responsible for reviewing and advising on students' academic progress. Personal tutors also act as a first point of contact for students on non-academic issues that may affect their learning and can refer students on to a range of specialist health, welfare and financial services co-ordinated by the University's Student Services.
- Student Voice Representatives – provide a focus for issues at module and year level to be raised.
- Students for whom English is not their first language are offered language classes, facilities and services by the University's Language Centre. In addition to credit-bearing modules on English for academic study, students also have access to one-to-one tutorials for individual help and advice, and to a wealth of resources for self-study and practice.

All members of teaching staff on the Business and Human Resource Management Programme are available to see students during office hours, if available, and by appointment.

Placement Tutor: Whilst students will be expected to find their own placements, Keele Business School has a placement officer who will assist in providing support throughout the placement process. In addition to this, students undertaking the placement degree programme will be provided with an academic tutor, based at Keele. Support offered will ensure the appropriateness of the placement prior to starting the Placement Year, and email/telephone/face-to-face contact throughout the placement at regular intervals.

16. Learning Resources

Teaching takes place in a variety of lecture theatres and tutorial rooms all of which have appropriate audio-visual equipment. Copies of set texts are available in the campus library with an increasing number available as e-books, together with electronic access to a wide variety of relevant academic journals.

All modules make extensive use of the Keele Learning Environment meaning that students have access to detailed module materials (lecture notes, tutorial activities, journal articles and so on) anywhere and anytime that they have access to the internet.

SAGE accounting software is installed in a variety of PC labs in the KBS building and campus library and Bloomberg information terminals are available in the KBS building.

17. Other learning opportunities

Study abroad (semester)

Students on the Business and Human Resource Management programme have the potential opportunity to spend a semester abroad in their second year studying at one of Keele's international partner universities.

Exactly which countries are available depends on the student's choice of degree subjects. An indicative list of countries is on the website (<http://www.keele.ac.uk/studyabroad/partneruniversities/>); however this does not guarantee the availability of study in a specific country as this is subject to the University's application process for studying abroad.

No additional tuition fees are payable for a single semester studying abroad but students do have to bear the costs of travelling to and from their destination university, accommodation, food and personal costs. Depending on the destination they are studying at additional costs may include visas, study permits, residence permits, and compulsory health checks. Students should expect the total costs of studying abroad to be greater than if they study in the UK, information is made available from the Global Education Team throughout the process, as costs will vary depending on destination.

Whilst students are studying abroad any Student Finance eligibility will continue, where applicable students may be eligible for specific travel or disability grants. Students studying in Erasmus+ destinations may be eligible for grants as part of this programme. Students studying outside of this programme may be eligible for income dependent bursaries at Keele.

Students travel on a comprehensive Keele University insurance plan, for which there are currently no additional charges. Some governments and/or universities require additional compulsory health coverage plans; costs for this will be advised during the application process.

Study Abroad (International Year)

A summary of the International Year, which is a potential option for students after completion of year 2 (Level 5), is provided at Annex A.

Work Placement Year

Students have the opportunity to apply directly for the 4-year Business and Human Resource Management with Placement Year degree programme or to transfer onto the 4-year degree programme at the end of Year-1 and in Year-2 at the end of Semester 1. Students who are initially registered for the 4-year degree programme may transfer onto the 3-year degree programme at any point in time, prior to undertaking their year-long placement. To be eligible for the placement year, students must have a good University attendance record. They must also have passed all Year 1 and Year 2 Semester 1 modules. Students must have met the progression requirements to proceed to their final year of study prior to commencing a placement.

Students wishing to take the placement year should meet with the Programme Director to obtain their signature to confirm agreement before they will be allowed to commence their placement.

International students who require a Tier 4 visa must check with the Immigration Compliance Team prior to commencing any form of placement.

A summary of the Work Placement Year, which is a potential option for students after completion of year 2 (Level 5), is provided at Annex B.

Entrepreneurship Year

Students have the opportunity to apply directly for the 4-year Business and Human Resource Management with Entrepreneurship Year degree programme or to transfer onto the 4-year degree programme at the end of Year-1 and in Year-2 at the end of Semester 1. Students who are initially registered for the 4-year degree programme may transfer onto the 3-year degree programme at any point in time, prior to undertaking their Entrepreneurship Year. To be eligible for the Entrepreneurship year, students must have a good University attendance record. They must also demonstrate a viable new business idea and suitability to undertake entrepreneurial activity. This will be assessed during Year 2, through submission of a proposal, presentation and interview.

Students who require a Study Visa to undertake the programme in the UK (including Tier 4) are not able to add in an Entrepreneurship Year due to UK Home Office (UKVI) restrictions. If a student has existing Immigration permission (Visa) to be in the UK, they may be able to carry out entrepreneurship activities depending upon the specific conditions of their visa category.

A summary of the Entrepreneurship Year, which is a potential option for students after completion of year 2 (Level 5), is provided at Annex C.

Enhanced Degree: With Language Competency/With Advanced Language Competency

Business and Human Resource Management students successfully completing a series of language elective modules have the opportunity to gain an enhanced degree title including their language competency such as, "BA (Hons) Business and Human Resource Management with competency in Japanese". Students taking language modules of at least 60 credits counting towards their main degree at Keele, and successfully completing minimum stage 6 in the chosen language, will be awarded an enhanced degree title with the designation 'with competency in [Language]'. Students taking language modules of at least 60 credits counting towards their main degree at Keele, and successfully completing stage 10 in the chosen language, will be awarded an enhanced degree title with the designation 'with advanced competency in [Language]'.

18. Additional costs

Work Placement Year Costs

Students will be responsible for organising their own placement, with the support of the placement officer. This allows students to choose when and where to carry out their placement, taking into consideration the potential living and travel expenses, for which they will be responsible. Students are encouraged to consider the potential costs incurred in carrying out the placement at the time of setting these up. Further guidance and support on these considerations is available from the placement officer.

These costs have been forecast by the University as accurately as possible but may be subject to change as a result of factors outside of our control (for example, increase in costs for external services). Forecast costs are reviewed on an annual basis to ensure they remain representative. Where additional costs are in direct control of the University we will ensure increases do not exceed 5%.

As to be expected there will be additional costs for inter-library loans and potential overdue library fines, print and graduation.

We do not anticipate any further costs for this undergraduate programme.

19. Quality management and enhancement

The quality and standards of learning in Business and Human Resource Management are subject to a continuous process of monitoring, review and enhancement.

- The Learning and Teaching Committee of the Keele Business School is responsible for reviewing and monitoring quality management and enhancement procedures and activities across the School.
- Individual modules and the Business and Human Resource Management Programme as a whole are reviewed and enhanced every year in the annual programme review which takes place at the end of the

academic year and as part of the University's Curriculum Annual Review and Development (CARD) process.

- The programmes are run in accordance with the University's Quality Assurance procedures and are subject to periodic reviews under the Internal Quality Audit (IQA) process.

Student evaluation of, and feedback on, the quality of learning on every Business and Human Resource Management module takes place every year using a variety of different methods:

- The results of student evaluations of all modules are reported to module leaders and reviewed by the Programme Committee as part of the Curriculum Annual Review and Development (CARD) process.
- Findings related to the Business and Human Resource Management Programme from the annual National Student Survey (NSS), and from regular surveys of the student experience conducted by the University, are subjected to careful analysis and a planned response at programme and School level.
- Feedback received from representatives of students in all three years of the Business and Human Resource Management Programme is considered and acted on at regular meetings of the Student Staff Voice Committee.

The University appoints senior members of academic staff from other universities to act as external examiners on all programmes. They are responsible for:

- Approving examination questions
- Confirming all marks which contribute to a student's degree
- Reviewing and giving advice on the structure and content of the programme and assessment procedures

Information about current external examiner(s) can be found here:

<http://www.keele.ac.uk/qa/externalexaminers/currentexternalexaminers/>

20. The principles of programme design

The Business and Human Resource Management Programme described in this document has been drawn up with reference to, and in accordance with the guidance set out in, the following documents:

- a. UK Quality Code for Higher Education, Quality Assurance Agency for Higher Education: <http://www.qaa.ac.uk/quality-code>
- b. QAA Subject Benchmark Statement: Business and Management (2015) http://www.qaa.ac.uk/docs/qaa/subject-benchmark-statements/sbs-business-management-15.pdf?sfvrsn=c7e1f781_8
- c. Keele University Regulations and Guidance for Students and Staff: <http://www.keele.ac.uk/regulations>

21. Document Version History

Date of first approved version (v1.0): 6th November 2018

Revision history

Version number ¹	Author	Date	Summary of and rationale for changes
2.0		March 2019	Addition of Entrepreneurship Year option; changes to optional modules

¹ 1.1, 1.2 etc. are used for minor changes and 2.0, 3.0 etc. for major changes (as defined in the University's Guidance on processes supporting curriculum changes)

Annex A

Business and Human Resource Management with International Year

International Year Programme

Students registered for Single Honours Business and Human Resource Management may either be admitted for or apply to transfer during their period of study at Level 5 to the Single Honours 'Business and Human Resource Management with International Year'. Students accepted onto this programme will have an extra year of study (the International Year) at an international partner institution after they have completed Year 2 (Level 5) at Keele.

Students who successfully complete both the second year (Level 5) and the International Year will be permitted to progress to Level 6. Students who fail to satisfy the examiners in respect of the International Year will normally revert to the BA Business and Human Resource Management and progress to Level 6 on that basis. The failure will be recorded on the student's final transcript.

Study at Level 4, Level 5 and Level 6 will be as per the main body of this document. The additional detail contained in this annex will pertain solely to students registered for 'BA Business and Human Resource Management with International Year'.

International Year Programme Aims

In addition to the programme aims specified in the main body of this document, the international year programme of study aims to provide students with:

1. Personal development as a student and a researcher with an appreciation of the international dimension of their subject
2. Experience of a different culture, academically, professionally and socially

Entry Requirements for the International Year

Students may apply to the 4-year programme during Level 5. Admission to the International Year is subject to successful application, interview and references from appropriate staff.

The criteria to be applied are:

- Academic Performance (an average of 60% across all modules at Level 5 is normally required)
- General Aptitude (to be demonstrated by application for study abroad, interview during the 2nd semester of year 2 (Level 5), and by recommendation of the student's personal tutor, 1st and 2nd year tutors and programme director)

Students may not register for both an International Year and a Work Placement Year (see Annex B); students registered for 'BA Business and Human Resource Management with International Year' are exempt from studying a Work Placement Year.

Student Support

Students will be supported whilst on the International Year via the following methods:

- Phone or Skype conversations with Study Abroad tutor, in line with recommended Personal Tutoring meeting points.
- Support from the University's Global Education Team

Learning Outcomes

In addition to the learning outcomes specified in the main text of the Programme Specification, students who complete a Keele undergraduate programme with International Year will be able to:

- i) Describe, discuss and reflect upon the cultural and international differences and similarities of different learning environments
- ii) Discuss the benefits and challenges of global citizenship and internationalisation
- iii) Explain how their perspective on their academic discipline has been influenced by locating it within an international setting.

In addition, students who complete 'BA Business and Human Resource Management with International Year' will be able to:

- iv) Design, plan and critically evaluate research projects with respect to Human Resource Management.
- v) Record relevant information accurately and systematically and reflect on a range of sources in a critical manner.
- vi) Integrate, apply and develop enhanced principles relating to the analysis of Human Resource Management.
- vii) To recognise, describe and explain cultural phenomena across national boundaries and reflect critically upon problems relating to contemporary society and culture.

These learning outcomes will all be assessed by the submission of a satisfactory individual learning agreement, the successful completion of assessments at the partner institution and the submission of the reflective portfolio element of the international year module.

Course Regulations

Students registered for the 'BA Business and Human Resource Management with International Year' are subject to the course specific regulations (if any) and the University regulations. In addition, during the International Year, the following regulations will apply:

Students undertaking the International Year must complete 120 credits, which must comprise *at least 40%* in the student's discipline area.

This may impact on your choice of modules to study, for example you will have to choose certain modules to ensure you have the discipline specific credits required.

Students are barred from studying any Business and Human Resource Management module with significant overlap to Level 6 modules to be studied on their return. Significant overlap with Level 5 modules previously studied should also be avoided.

Additional costs for the International Year

Tuition fees for students on the International Year will be charged at 15% of the annual tuition fees for that year of study, as set out in Section 1. The International Year can be included in your Student Finance allocation, to find out more about your personal eligibility see: www.gov.uk

Students will have to bear the costs of travelling to and from their destination university, accommodation, food and personal costs. Depending on the destination they are studying at additional costs may include visas, study permits, residence permits, and compulsory health checks. Students should expect the total costs of studying abroad be greater than if they study in the UK, information is made available from the Global Education Team throughout the process, as costs will vary depending on destination.

Students studying in Erasmus+ destinations may be eligible for grants as part of this programme. Students studying outside of this programme may be eligible income dependent bursaries at Keele.

Students travel on a comprehensive Keele University insurance plan, for which there are currently no additional charges. Some Governments and/or universities require additional compulsory health coverage plans; costs for this will be advised during the application process.

Annex B

Business and Human Resource Management with Work Placement Year

Work Placement Year summary

Students registered for Single Honours Business and Human Resource Management may either be admitted for or apply to transfer during their studies to the Single Honours 'Human Resource Management with Work Placement Year'. Students accepted onto this programme will have an extra year of study (the Work Placement Year) with a relevant placement provider after they have completed Year 2 (Level 5) at Keele.

Students who successfully complete both the second year (Level 5) and the Work Placement Year will be permitted to progress to Level 6. Students who fail to satisfactorily complete the Work Placement Year will normally revert to the 3-year BA Business and Human Resource Management programme and progress to Level 6 on that basis. The failure will be recorded on the student's final transcript.

Study at Level 4, Level 5 and Level 6 will be as per the main body of this document. The additional detail contained in this annex will pertain solely to students registered for 'BA Business and Human Resource Management with Work Placement Year'.

Work Placement Year Programme Aims

In addition to the programme aims specified in the main body of this document, the Work Placement Year aims to provide students with:

1. The opportunity to carry out a long-term placement based learning experience (minimum 30 weeks equivalent of full-time work) between Years 2 and 3 (Levels 5 and 6) of their degree programme

Entry Requirements for the Work Placement Year

Students have the opportunity to apply directly for the 4-year 'with work placement year' degree programme, or to transfer onto the 4-year programme at the end of Year-1 and in Year-2 at the end of Semester 1. Students who are initially registered for the 4-year degree programme may transfer onto the 3-year degree programme at any point in time, prior to undertaking the year-long work placement. Students who fail to pass the work placement year, and those who fail to meet the minimum requirements of the work placement year module (minimum 30 weeks full time (1,050 hours), or equivalent, work placement), will be automatically transferred onto the 3-year degree programme.

The criteria to be applied are:

- A good University attendance record and be in 'good academic standing'.
- Passed all Year-1 and Year-2 Semester 1 modules
- Students undertaking work placements will be expected to complete a Health and Safety checklist prior to commencing their work experience and will be required to satisfy the Health and Safety regulations of the company or organisation at which they are based.
- (*International students only*) Due to visa requirements, it is not possible for international students who require a Tier 4 Visa to apply for direct entry onto the 4-year with Work Placement Year degree programme. Students wishing to transfer onto this programme should discuss this with student support, the academic tutor for the work placement year, and the Programme Lead. Students should be aware that there are visa implications for this transfer, and it is the student's responsibility to complete any and all necessary processes to be eligible for this programme. There may be additional costs, including applying for a new Visa from outside of the UK for international students associated with a transfer to the work placement programme.

Students may not register for the Work Placement Year if already enrolled on either the International Year (see

Annex A) and an Entrepreneurship Year (see Annex C).

Student Support

Students will be supported whilst on the Work Placement Year via the following methods:

Students are supported throughout their placement by the administrative lead and academic lead of the placement module. There is regular contact between the University, the student and the employer throughout the placement. A key element within the placement year is a visit that usually takes place mid-way through the placement and it is undertaken by a staff member of Keele Business School. Students also have access to various guides in terms of their assessment via KLE as well as the opportunity for 1-2-1 virtual meetings with the academic lead to discuss their progress.

Learning Outcomes

In addition to the learning outcomes specified in the main text of the Programme Specification, students who complete 'BA Business and Human Resource Management with Work Placement Year' will be able to:

- i) evaluate their own employability skills (via a SWOT Analysis) together with an analysis of sector skill demands to create Intended Placement Outcomes in order to develop the skill areas which they have identified as being weak or needing further enhancement;
- ii) develop, through practice on placement, the employment-related skills identified through their SWOT analysis and Intended Learning Outcomes;
- iii) reflect on and apply academic themes, concepts and theory as explored at Level 4 and Level 5 to complex real situations on work placement;
- iv) reflect on and critically evaluate their learning from the work placement and previous learning;
- v) explain how their chosen professional or placement sector operates and what skills are needed to develop their career

These learning outcomes will be assessed through the non-credit bearing Work Placement Year module (MAN-30068) which involves:

- i) the submission of two portfolios of evidence, one at the beginning of their placement (usually after six weeks into the placement) and one at the end of their placement and before the start of their final year of undergraduate studies

Course Regulations

Students registered for the 'BA Business and Human Resource Management with Work Placement Year' are subject to course specific regulations (if any) and the University regulations. In addition, during the Work Placement Year, the following regulations will apply:

- Students undertaking the Work Placement Year must successfully complete the zero-credit rated 'Placement Year' module (MAN-30068)

Students will be expected to behave professionally in terms of:

- i) conforming to the work practices of the organisation; and
- ii) remembering that they are representatives of the University and their actions will reflect on the School and have an impact on that organisation's willingness (or otherwise) to remain engaged with the placement.

Additional costs for the Work Placement Year

Tuition fees for students on the Work Placement Year will be charged at 20% of the annual tuition fees for that year of study, as set out in Section 1. The Work Placement Year can be included in your Student Finance allocation; to find out more about your personal eligibility see: www.gov.uk

Students will have to bear the costs of travelling to and from their placement provider, accommodation, food and personal costs. Depending on the placement provider additional costs may include parking permits, travel and transport, suitable clothing, DBS checks, and compulsory health checks.

Eligibility for student finance will depend on the type of placement and students are required to confirm eligibility with their student finance provider.

International students who require a Tier 4 visa should check with the Immigration Compliance team prior to commencing any type of paid placement to ensure that they are not contravening their visa requirements.

Annex C

Business and Human Resource Management with Entrepreneurship Year

Entrepreneurship Year summary

Students registered for Business and Human Resource Management may either be admitted for or apply to transfer during their studies to the Single Honours 'Business and Human Resource Management with Entrepreneurship Year'. Students accepted onto this programme will have an extra year of study (the Entrepreneurship Year) located within the Incubation hub at Keele after they have completed Year 2 (Level 5) at Keele.

Students who successfully complete both the second year (Level 5) and the Entrepreneurship Year will be permitted to progress to Level 6. Students who fail to satisfactorily complete the Entrepreneurship Year will normally revert to the 3-year Business and Human Resource Management programme and progress to Level 6 on that basis. The failure will be recorded on the student's final transcript.

Study at Level 4, Level 5 and Level 6 will be as per the main body of this document. The additional detail contained in this annex will pertain solely to students registered for 'Business and Human Resource Management with Entrepreneurship Year'.

Entrepreneurship Year Programme Aims

In addition to the programme aims specified in the main body of this document, the Entrepreneurship Year aims to provide students with:

- The opportunity to develop a business idea into a live enterprise project within Keele's incubator for a minimum of 30 weeks (full-time equivalent work) but can be longer with access to expertise from Entrepreneurs in Residence.

Entry Requirements for Entrepreneurship Year

Students have the opportunity to apply directly for the 4-year 'with entrepreneurship year' degree programme, or to transfer onto the 4-year programme at the end of Year-1 and in Year-2 at the end of Semester 1. Students who are initially registered for the 4-year degree programme may transfer onto the 3-year degree programme at any point in time, prior to undertaking the entrepreneurship. Students who fail to pass the entrepreneurship year, and those who fail to meet the minimum requirements of the entrepreneurship year module (minimum 30 weeks full time (1,050 hours), or equivalent activity within the incubator), will be automatically transferred onto the 3-year degree programme.

The criteria to be applied are:

- A good University attendance record and be in 'good academic standing'.
- A suitable business idea and demonstration of ability to benefit from time in the incubator, assessed through the submission of a proposal, presentation and interview during year 2.
- Students who require a Study Visa to undertake the programme in the UK (including Tier 4) are not able to add in an Entrepreneurship Year due to UK Home Office (UKVI) restrictions. If a student has existing Immigration permission (Visa) to be in the UK, they may be able to carry out entrepreneurship activities depending upon the specific conditions of their visa category.

Students may not register for Entrepreneurship Year if already enrolled on either the International Year (see Annex A) or a Work Placement Year (see Annex B)

Student Support

Students will be supported whilst on the Entrepreneurship Year via the following methods:

Students are supported throughout the year by the administrative lead and academic lead of the entrepreneurship module. There will also be a programme of support offered by the Entrepreneurs in Residence.

Students also have access to various guides in terms of their assessment via KLE as well as the opportunity for 1-2-1 meetings with the academic lead to discuss their progress.

Learning Outcomes

In addition to the learning outcomes specified in the main text of the Programme Specification, students who complete 'Business and Human Resource Management with Entrepreneurship Year' will be able to:

- Create an innovative business venture and critically evaluate its potential viability
- Demonstrate understanding of the barriers to start-up enterprise growth and success
- Evaluate and apply a range of strategic decisions to maximise the viability of the start up
- Reflect on one's own entrepreneurial knowledge, skills, behaviour, and learning process

These learning outcomes will be assessed through the non-credit bearing Entrepreneurship Year module (MAN-30075) which involves:

- i) the submission of a portfolio of evidence demonstrating the activities and learning taken place during the year and a detailed synopsis of how the business idea has progressed.

Course Regulations

Students registered for the 'Business and Human Resource Management with Entrepreneurship Year' are subject to course specific regulations (if any) and the University regulations. In addition, during the Entrepreneurship Year, the following regulations will apply:

- Students undertaking the Entrepreneurship Year must successfully complete the zero-credit rated 'Entrepreneurship Year' module (MAN-30075)

Students will be expected to behave professionally in terms of:

- (i) conforming to the work practices of the incubation hub

Additional costs for the Entrepreneurship Year

Tuition fees for students on the Entrepreneurship Year will be charged at 20% of the annual tuition fees for that year of study, as set out in Section 1. The Entrepreneurship Year can be included in your Student Finance allocation; to find out more about your personal eligibility see: www.gov.uk

Students will have to bear the costs of accommodation, food and personal costs.