



MINUTES OF THE MEETING OF SENATE

Held on Wednesday 25th June 2014

For a record of apologies and absences, please see the attached list.

The Chair welcomed to the meeting, as observers, the incoming Elected Officers of the students' unions and thanked the outgoing Officers, wishing them well for the future. The members of Senate whose term of office had come to an end this year were thanked for their contribution to Senate and particular thanks was noted for Professor Pat Bailey who was leaving the University following outstanding achievements and leadership of the Faculty of Natural Sciences.

83. MINUTES AND ACTIONS

- (a) Minutes
The minutes of the meeting held on 5th March 2014 were approved and signed.
- (b) Actions List
Senate received and noted the actions list that detailed the progress of the actions that were agreed at previous meetings.

84. MATTERS ARISING

- (a) SPRE PROCEDURE AND GUIDANCE AMENDMENTS
Senate received for information the Staff Performance Review and Enhancement (SPRE) Procedure and Guidance featuring amendments recommended at the last meeting of Senate, as approved by UEC and the Chair of Senate.
- (b) AMENDMENTS TO STARRED ITEMS
The Chair reported that some amendments to starred items (Academic Awards; External Examiners; and Honorary Titles), had been submitted to the Governance Office between the time that the papers were circulated and the time of the meeting; these amendments were approved and recorded under the relevant section of the minutes.
- (c) PRINT REDUCTION
Members were informed that there had been a 37% reduction in printed Senate papers since the last meeting where members were invited to go paperless for Senate if they wished to do so. Thanks were expressed to those who had opted for electronic only papers.

A POLICY AND STRATEGY ISSUES

A85. VICE-CHANCELLOR'S REPORT TO SENATE

The Chair submitted a report to Senate that provided an overview of the HEFCE report on 'Higher Education in England 2014: Analysis of latest shift and trends'; an overview of the Universities UK report on 'Postgraduate taught education: the funding challenge'; and the salient points of the report from the Higher Education Careers Services Unit entitled 'Masters with a Purpose'.

The Vice-Chancellor acknowledged the success of the Community Day held on campus at the start of June, noting that it was a tribute to the efforts of colleagues from a range of areas of the University and that the event would remain in the University Diary for future years.

A86. STUDENT OFFICERS REPORTS

(a) Report of the President of Keele Students' Union (KeeleSU)

Senate received the KeeleSU report, presented by the Acting President of KeeleSU, where it was highlighted that elected officers had been working on the development of its Strategic Plan, which was intended to be effective from January 2015, and also in achieving the Quality Mark for Students' Unions, accredited by the National Unions of Students.

It was reported that there had been a significant improvement in student engagement with KeeleSU activities and initiatives during the past academic year, particularly for the uptake of sports and activities, which would remain high on the agenda for forthcoming years.

The Elected Officers expressed thanks to Senate members for their support and engagement with the Students' Union.

(b) Report of the President of Keele Postgraduate Association (KPA)

Senate received the report from the President of the KPA. Ms Ironside introduced her report to Senate, noting the initiatives of a 'Time to Change Pledge'; a proposal for a Postgraduate Fair for next year; and reported on the success of the Masters Career Workshop.

It was also reported that the KPA Bursary Scheme had continued to receive more applications from postgraduate students, with bids totalling over £14k, significantly more than the funds available for award. Members were pleased to be informed that the University had increased the funds available to £10k, with that continuing to be provided for future years.

The KPA President thanked members of Senate for their support during what was a challenging year.

A87. STRATEGIC PLAN 2015-2020

The Chair provided an oral update on the progress of the development of the Strategic Plan for the period 2015-20, noting that most Senators would have already been involved in the consultation process in some form.

It was reported that the first draft of the Plan had been developed and discussed at the Council Away Day last month and that each Dean and Director would be engaging their sections to further discuss the key issues and the ten themes of the Plan. Senators were informed that the next stage was to refine the draft, develop the actions and to identify the

key risks. Ten new Strategic Planning Task and Finish Groups would be convened to meet during June and July to consider the cross-cutting themes, which were reported as:

- Research
- Student experience
- Knowledge exchange and partnerships
- Learning and Teaching: innovation in portfolio and delivery
- Internationalisation
- Finance
- Estate
- People
- Environmental sustainability
- Digital University

It was agreed that the membership of each of the Strategic Planning Task and Finish Groups should be circulated to Senators.

A88. RESTRUCTURING OF THE RESEARCH INSTITUTES

Senate was presented with a paper that outlined the rationale for a change in the organisation of research and the funding of research by redefining the relationship between Schools and Research Institutes.

The changes were summarised as:

- Research would operate through Faculty-based teams and Directors in Humanities, Social Sciences and Natural Sciences, but with a resource model in which Schools play a key role in finance and workload management;
- Significant growth within Health through the existing two Research Institutes in Primary Care & Health Sciences and Science & Technology in Medicine together with a new Clinical Trials Unit and the associated development of the Health Services Research Unit at University Hospital North Staffordshire;
- Revised research grant income targets that reflect the performance levels indicated by the sector Research Excellence Framework (REF) outcomes;
- To continue to grow postgraduate research students;
- The continuing pursuit of partnerships with other universities and external organisations, facilitated by the newly established Directorate of Engagement and Partnerships to ensure that Keele would be best placed to apply for major research funding opportunities.

It was noted that the restructuring would aim to underpin enhanced research achievements, ensure greater connectivity between research and education and simplify financial processes and administration.

Discussion identified an overwhelming consensus of support for the changes proposed to be implemented from the new academic year, therefore, Senate endorsed the proposals, noting that communications to staff and postgraduate students would be required promptly.

Thanks were expressed to the Pro Vice-Chancellor (Research & Enterprise) and colleagues for the development of the proposals.

A89. UK/EU ADMISSIONS UPDATE REPORT

Senate received and noted an admissions update report for UK/EU students entering the University in autumn 2014.

A90. INTERNATIONAL ADMISSIONS UPDATE REPORT

Senate received and noted an admissions update report for international students enrolling on programmes during 2014/15.

A91. UNIVERSITY LEARNING & TEACHING COMMITTEE (ULTC)

Senate received the minutes of the meeting of the University Learning & Teaching Committee held on 2nd April and 4th June 2014 and noted three salient points within the minutes.

Firstly, that ULTC had received the first annual report from the Director of Education for Sustainability, which showed significant progress in raising awareness of, and engagement with, embedding sustainability in the curriculum. Secondly, that ULTC received the Student Equality and Diversity Profile which included for the first time a marker on student attainment. Finally, that ULTC had introduced a discussion item for each meeting to provide members with updates and examples of best practice. Members of Senate were encouraged to share features of good practice with ULTC via the discussion item initiative.

A92. RESEARCH COMMITTEE

Senate received the minutes from the meeting of the Research Committee held on 13th May 2014, where substantive focus of the meeting was a strategic discussion considering proposals on "Keele beyond 2015: Organisation of Research". The report also included a summary of recent research grant awards and enterprise activity.

It was reported that HEFCE had published its Open Access Policy that must be complied with from April 2016, which included the statement: "*to be eligible for the next REF, authors final peer-reviewed manuscripts must have been deposited in an institutional or subject-based repository on acceptance for publication*". Members were informed that the University was in the final stages of purchasing a new institutional research repository and considering how to adapt to the significant change in practices from April 2016.

The 1.5% increase in QR funding for 2014/15 and the projected 5% increase in research grant income, along with the continued growth of postgraduate student numbers, were identified as significant achievements for Keele.

Members were informed that the results of the REF would be published on 18th December 2014.

A93. LIBRARY & INFORMATION STRATEGY SUB-COMMITTEE (LISC)

Senate received the minutes from the meetings of the Library & Information Strategy Sub-Committee held on 24th February and 12th May 2014. Professor Shepherd, Chair of LISC, reported that the Committee had been monitoring the impact of Open Access; the broader use of learning technologies; and the SCONUL statistics, with the emerging trend of high usage and space demands by students for the University Library, which would continue to be under the scrutiny of the Committee.

It was also reported that the Web Strategy Working Group had conducted benchmarking and focus groups to identify the future role and functions of the University's external-facing website.

B FORMAL APPROVALS BY SENATE

B94. REVIEW OF EXTENUATING CIRCUMSTANCES PROCEDURES

Senate was presented with a paper that provided an update on the progress made with the Extenuating Circumstances (EC) Process following the approval by Senate in June 2013 of the new process for implementation.

It was reported that the EC Implementation Group and ULTC had recommended some minor revisions to the process that was approved by Senate in June 2013 in light of the first stage of the EC process implementation taking place in the 2013/14 academic year.

These recommendations were:

- 1) Students who are studying on programmes subject to professional accreditation are required to report their extenuating circumstances in line with School and professional body requirements, which will be determined by the School, in accordance with course regulations. These requirements supersede any requirements outlined in this process.
- 2) Amendments to the role of SCEACE to provide oversight of the whole EC process and provide independent adjudication for those students in receipt of differing outcomes from multiple Schools.
- 3) Amendments to Regulations 8 and 17 to reflect the above changes.
- 4) Allowance for the School-based EC Panel in extreme cases to make a recommendation via the Discipline Examination Board to recommend to the University Level Board that a students' progression or degree classification could be exceptionally improved to reflect the nature of their ECs, preventing them from the necessity of repeating their outstanding assessments. This action could only be taken in lieu of any other compensatory measure issued as a result of the EC claim submitted.

It was noted that there were two minor errors within the paper: a) under section 2.12 of the paper, with reference to 33% of the overall mark, it should refer to "module" rather than "coursework"; and b) that the proposed Regulation 8.15.2 should include the phrase "in accordance with course regulations" after the words "which will be determined by the School".

Thanks were expressed to all the staff and student representatives who had been involved in the development of the process, noting that guidance documents were being developed for staff and students and that the e-vision system was under the final piloting stages before implementation for the new academic year.

Senate approved the proposals set out in the report, with the condition that the minor amendments be made to the paper and the Regulation before submission to Council.

B95. RESEARCH DEGREE VIVA CHAIRS

Senate approved the recommendations for alternative future arrangements for the appointment, development and professionalisation of the role of Research Degree Viva Chairs, as set out in the paper.

B96. ACADEMIC AWARDS

Senate approved the awards as set out in the papers, including the amendments to awards submitted to the Governance Office between the time that the papers were circulated and the time of the meeting (details of the awards amended were outlined in the reserved minutes).

- (a) Taught degrees, diplomas and certificates

Senate approved the awards presented in the papers, along with the awards that were withdrawn from the list and the amendments/additional students who were named under the reserved areas.

(b) Postgraduate Research Awards

Senate approved the awards presented, with the exception of the awards that were withdrawn from the list and the amendments presented under the reserved areas agenda.

B97. PRIZES

Senate approved the student prizes and funds as set out in the attached papers:

- (a) Chartered Institute of Ecology and Environmental Management (CIEEM) Prize for the best student performance on LSC-30043 Conservation Biology;
- (b) The Charles Swann Prize for American Literature awarded annually for the best dissertation by a Keele undergraduate student in the field of American literature and culture;
- (c) The Adams Prize for American History awarded annually for the best dissertation by a Keele undergraduate student in the field of American history;
- (d) The David Adams Fund offers travel opportunities within the United States and Canada to enhance understanding of the immensities of American landscapes, both natural and built environments, and their influence on the development of the United States.
- (e) Berrymans Lace Mawer Prize to be awarded annually to the student in the School of Law with the most improved grades from FHEQ Level 4 to FHEQ 5 and includes the provision of one week's work experience at Berrymans Lace Mawer.
- (f) Mills & Reeve Prize to be awarded annually to the student achieving the highest mark in a dissertation contributing to the MA Medical Ethics and Law MA and includes an award of £100 and a lunch at the firm.

B98. ADDENDUM TO DEGREE ALGORITHM FOR UNDERGRADUATE NURSING AND MIDWIFERY PROGRAMMES

Senate approved the degree classification algorithm that applies to all Post-registration programmes in BSc (Hons) Nursing (all pathways) and BSc (Hons) Midwifery from the 2014/15 academic year onwards.

B99. REVIEW OF THE ACADEMIC CAREER STRUCTURE

Members were provided with an overview of the recommendations for developments to the University's promotions processes, which had received approval from the Academic Strategy Sub-Committee, the Professorial and Readership Promotions Committees and had been shared with representatives of UCU.

It was noted that the University proposed to introduce a promotion route to Reader where learning and teaching are the primary strength.

The proposals were welcomed by Senators. It was agreed that consideration should be given to allow a mechanism for rewarding excellence of Senior Teaching Fellows.

Senate approved the proposals set out within the paper.

B100. SENATE MEMBERSHIP 2014-2015

Senate approved the election of the following members of the Electoral Roll of Senate with effect from the start of the 2014/15 academic year:

Faculty of Humanities: Dr Ceri Morgan
Dr Stephen French
Dr Helen Parr

Faculty of Natural Sciences: Dr William Kirk
Dr Katie Szkornik

Faculty of Health Dr Russell Crawford
Ms Daxa Knowles
Dr Nicholas Forsyth
Ms Anne O'Brien

B101. APPOINTMENT TO COMMITTEES

Senate approved that Professor Alex Sharpe (School of Law) was to replace Professor Karen Hunt on the Professorial and Readership Promotions Committee for a period of 3 years from 2014/15.

C RECOMMENDATIONS TO COUNCIL FOR APPROVAL

C102. INTELLECTUAL PROPERTY COMMERCIALISATION POLICY

Senate agreed to recommend to Council that the IP Commercialisation Policy be approved.

C103. EXTERNAL EXAMINERS

Senate was informed that the name of an additional external examiner had been submitted to the Governance Office between the time that the papers were circulated and the time of the meeting (the name of the examiner was included in the reserved minutes). Senate agreed to recommend to Council that the nominations for external examiners be approved.

C104. AMENDMENTS TO STATUES, ORDINANCES AND REGULATIONS

(a) Regulation 1A: Modular Bachelors Degrees, including Certificates and Diplomas

Senate agreed to recommend to Council that the amendments to Regulation 1A relating to International Year Abroad be approved.

(b) Regulation 2A.13: PGT Dissertation Submission

Senate agreed to recommend to Council that the amendments to Regulation 2A.13 be approved, which also related to the amendment of Regulation 14.1, see below.

(c) Regulation 8.6: University Examinations and Assessments

Senate agreed to recommend to Council that the amendments to Regulation 8.6 relating to Conduct of Students in Examination and In-Course Assessments be approved.

(d) Regulation 8.15: University Examinations and Assessments

Senate agreed to recommend to Council that the amendments to Regulation 8.15 relating to Extenuating Circumstances be approved, subject to the inclusion of the phrase “in accordance with course regulations”, after the word School on the third line.

(e) Regulation 14.1: PGT Dissertation Submission

Senate agreed to recommend to Council that the amendments to Regulation 14.1 be approved, which also related to the amendment of Regulation 2A.13, see above.

(f) Regulation 17a.4: Audit Committee

Senate agreed to recommend to Council that the amendments to Regulation 17a.4 relating to an amendment to Audit Committee business be approved.

(g) Regulation 17b.6: Sub-Committee for Examination Absences and Coursework Extensions

Senate agreed to recommend to Council that the amendments to the Terms of Reference for SCEACE set out in Regulation 17b.6 be approved, which also related to the amendment of Regulation 8.15, see above.

(h) Various Regulation amendments to relocate responsibilities to the Deputy Director of Planning and Academic Administration

Senate agreed to recommend to Council that the amendments to various Regulations set out in the paper be approved, on the recommendation of the University Executive Committee.

(i) Various Regulation amendments with reference to Course Regulations

Senate agreed to recommend to Council that the amendments to Regulations 1A, 1B, 1C, 1F, 1G, 3, 2B and 2C presented to Senate be approved.

(j) Ordinance III and various Regulation amendments to remove the word “full-time” when referring to eligible academic staff

Senate agreed to recommend to Council that the amendments to Ordinance III and Regs 3A, 3B and 9 presented to Senate be approved.

C105. APPOINTMENTS

Senate agreed to recommend to Council that the following appointments be approved:

- (a) Professor R Bladen-Hovell as the Director of Keele Management School with effect from 17th March 2014;
- (b) Professor M Murray as the Head of the School of Psychology, extended until 31st August 2017;
- (c) Dr S Egan as the Head of Physical and Geographical Sciences, extended until 31st July 2016;
- (d) Dr A Osborne as the Acting Head of School for Computing and Mathematics for the period 1st July – 31st December 2014.

C106. AWARD OF HONORARY TITLES

Senate agreed to recommend to Council that the award of honorary titles be approved.

D FOR REPORT

D107.APPOINTMENT OF PRO VICE-CHANCELLOR AND DEAN FOR THE FACULTY OF NATURAL SCIENCES

Members were provided with an update on the process of appointing a Dean for the Faculty of Natural Sciences, noting that the role will include institutional lead responsibility for a specific academic or strategic theme, based on the interests, and expertise of the successful candidate.

It was reported that the appointment would be managed in accordance with the University's Statutes and Ordinances, where the Report of the Joint Appointing Committee would be approved by Senate and Council, as Chair's action, to ensure the timeliness of the recruitment process.

D108.THE VICE-CHANCELLOR'S FORUM

Senate received a report on the proposal to hold a series of Vice-Chancellor's Forums. It was reported that as part of the development of Keele beyond 2015, it was important that the University continued to innovate in relation to research and teaching activities.

It was reported that University Executive Committee agreed that a series of Vice-Chancellor's Forums should be introduced to help facilitate debate on broad institutional issues involving a cross section of staff and capture best practice so that it can spread across the University.

Senate endorsed the proposal for VC Forums for implementation from the start of the new academic year and members were asked to submit suggestions for themes and membership to the Vice-Chancellor.

D109.PROPOSAL FOR A SENATE COMMITTEES' PROJECTS & INITIATIVES ANNUAL REPORT

A proposal for a Senate Committees' Projects and Initiatives Annual Report was presented to Senate, in response to a recommendation within the Institutional Review Action Plan "to introduce an institutional-level approach for measuring and monitoring the timely implementation of policies and practices and for evaluating their impact, by the start of the 2014-15 academic year".

In October 2013, Senate agreed to receive an annual report which monitors progress and completions of the projects and initiatives of its sub-committees.

Senate approved the proposal of what was to be included within the Senate Committees' Projects & Initiatives Annual Report, for submission to Senate for the first time in autumn 2014.

D110.SENATE REVIEW OF EFFECTIVENESS 2014

It was proposed that a Review of the Effectiveness of Senate be undertaken during summer/autumn 2014, as recommended by the Committee of University Chairs as good practice.

Members were informed that the decision to hold the review in 2014 was prompted by a development project that was being undertaken to ensure the University was in the best position to implement the new University Strategic Plan and operate effectively and efficiently in the world beyond 2015. It was noted that the University committee structure, the operation of committees and decision-making structures were also being reviewed. It was reported that a Review of Effectiveness of Council was taking place concurrently.

The proposed form of the Review was reported as:

- An online questionnaire for all Senators to be completed during the summer;
- A workshop to be convened, if necessary, to discuss any key concerns or issues highlighted;
- Seminar mode discussion at a Senate meeting in late 2014.

Members of Senate were encouraged to spend 10-15 minutes to complete the online questionnaire when circulated by email within the next few weeks.

D111. MODIFICATIONS TO THE UNIVERSITY ADMINISTRATION TO ALIGN WITH STRATEGIC DIRECTION

Senate noted the changes outlined within the paper to restructure the University Administration and endorsed the establishment of a University Dean for Internationalisation.

D112. CODE OF PRACTICE ON PLACEMENT LEARNING

Senate ratified the Code of Practice on Placement Learning on the recommendation of the University Learning & Teaching Committee.

D113. CODE OF PRACTICE ON POSTGRADUATE RESEARCH DEGREES

Senate ratified the two amendments to the PGR Code of Practice set out in the paper, on the recommendation of the University Postgraduate Research Committee.

D114. TEACHING SUPPORT FOR POSTGRADUATE RESEARCH STUDENTS AND GRADUATE TEACHING ASSISTANTS – PROPOSALS FOR CHANGE IN 2014/15

Senate ratified the proposals to improve the consistency of the available training, guidance and support for postgraduate research students and graduate teaching assistants, which had been developed in response to the QAA Institutional Review

D115. CODE OF CONDUCT FOR GROUP SOCIETY EVENTS

Senate ratified the Code of Conduct for Group Society Events, following approval from the University's Education Student Liaison Committee and following consultation with the students' unions.

D116. SUB-COMMITTEE FOR EXAMINATION ABSENCES AND COURSEWORK EXTENSIONS REPORT

Senate received a report on SCEACE decisions taken since the last meeting.

D117. APPOINTMENTS, RETIREMENTS AND RESIGNATIONS

A list of appointments, retirements and resignations was received.

D118. CHAIR'S ACTION

Senate noted the actions that were approved between meetings under Chair's powers.

The Chair reported that during the past week, Chair's action had been taken on behalf of Senate to approve the appointment of Professor Lindsay Bashford as the new Chair of the Quality Assurance Committee, with immediate effect, in anticipation of the departure of Professor Bill Dixon. Thanks were expressed to Professor Dixon for his contribution to Senate, its Sub-Committees and the wider University during his time at Keele.



SENATE

ATTENDANCE – 25 JUNE 2014

(a) ***The Vice-Chancellor***

Professor Nick Foskett

(b) ***Deputy Vice-Chancellor and Provost and the Pro Vice-Chancellors and the Deans (including the Chairs of the Boards of Studies and Faculties)***

Professor Trevor McMillan	Deputy Vice-Chancellor and Provost
Professor Fiona Cownie	Pro Vice-Chancellor for the period 2013-2018
Professor Mark Ormerod	Pro Vice-Chancellor for the period 2011-2016
Professor Andy Garner	Dean of the Faculty of Health & Pro Vice-Chancellor
Professor David Shepherd	Dean of the Faculty of Humanities & Social Sciences & PVC
Professor Pat Bailey	Dean of the Faculty of Natural Sciences & PVC

(c) ***The Director of Planning and Academic Administration***

Dr Simone Clarke	Director of Planning and Academic Administration and Secretary to Senate
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(d) ***Librarian***

A Mr Paul Reynolds

(e) ***Heads of Departments and Schools***

Academic Schools:

School of Computing and Mathematics: Professor Graham Rogerson
School of Sociology and Criminology: Professor Bill Dixon
Keele Management School: Professor Robin Bladen-Hovell
School of Health & Rehabilitation: Dr Catherine Bucher
A School of Humanities: Professor Susan Bruce
School of Law: Professor Andrew Francis
School of Life Sciences: Professor David Hoole
A School of Medicine: Professor Val Wass
A School of Pharmacy: Professor Nigel Ratcliffe
School of Public Policy and Professional Practice: Professor Stephen Cropper
School of Nursing and Midwifery: Ms Pauline Walsh
A School of Physical and Geographical Sciences: Professor Stuart Egan
A School of Politics, International Relations & Philosophy: Professor Bulent Gokay
A School of Psychology: Professor Michael Murray

Academic Departments (Research Institutes):

A Institute for Environment, Physical Sciences & Applied Mathematics: Dr J van Loon
A Institute for Humanities & Social Sciences: Professor B Doherty
A Institute for Primary Care and Health Sciences: Professor Elaine Hay
A Institute for Science and Technology in Medicine: Professor Alicia El Haj

(f) ***Members of the Electoral Roll elected by the Senate***

(g) Members of the Electoral Roll elected by the Electoral Roll

Elected by the Faculty of Health

	Ms Christine Armstrong (Nursing and Midwifery)	2012-2015
	Dr Russell Crawford (Medicine)	2011-2014
	Dr Jackie Waterfield (Health and Rehabilitation)	2013-2016
	Dr Katie Maddock (Pharmacy)	2013-2016
	Dr Penelope List (Medicine)	2012-2015
A	Dr Stuart McBain (Medicine)	2011-2014
A	Dr Alison Pooler (Nursing and Midwifery)	2011-2014
	Ms Carole Watkins (Health and Rehabilitation)	2011-2014

Elected by the Faculty of Humanities and Social Sciences

A	Professor Joe Andrew (Humanities)	2011-2014
	Dr Jane Boylan (PPPP)	2013-2016
A	Professor Michael Haley (Law)	2012-2015
A	Dr Sorcha Uí Chonnachtaigh (Law)	2013-2016
	Dr Helen Parr (SPIRE)	2011-2014
A	Dr Nicholas Reyland (Humanities)	2012-2015
	Dr Nicholas Seager (Humanities)	2012-2015
A	Dr James Tartaglia (SPIRE)	2011-2014
	Dr Tsachi Keren-Paz (Law)	2013-2016
	Ms Robin Bell (Language Learning Unit)	2012-2015

Elected by the Faculty of Natural Sciences

A	Dr Nigel Cassidy (Physical & Geographical Sciences)	2012-2015
A	Professor Douglas A Quinney (Computing & Maths)	2011-2014
	Dr Sharon George (EPSAM)	2013-2016
A	Dr Alexandra Lamont (Psychology)	2011-2014
A	Dr Sue Sherman (Psychology)	2012-2015
	Dr Frederic Tripet (Life Sciences)	2012-2015

(h) Student Representatives: Elected Officers

President of Keele Students' Union

Interregnum 2013-2014

Vice-Presidents of Keele Students' Union

	Ms Ally Bird (Acting President)	2013-2014
	Mr Dan McCarthy Stott	2013-2015
	Mr Danny Walker	2013-2014
A	Mr Joe Baker	2013-2014

President of the Association of Postgraduate Students

Ms Lisa Ironside 2013-2014

OFFICERS IN ATTENDANCE

A	Dr Kelvin Johnstone	HUMSS Faculty Director of Learning & Teaching
	Dr Richard Stephens	Natural Sciences PG Director of Learning & Teaching
	Dr David McGarvey	Natural Sciences Faculty Director of Learning & Teaching
	Professor Lindsay Bashford	Health Faculty Director of Learning & Teaching
	Professor Julius Sim	Health Postgraduate Director of Learning & Teaching
	Professor Barbara Kelly	Incoming RI Director
A	Mr John McCarthy	Director of Marketing and Communications

Ms Dorothea Ross-Simpson	Head of Governance & Quality Assurance
Mr Jon Granger	Incoming KPA President
Mr Bolu Oyewale	Incoming KeeleSU President
Ms Annie Piper	Incoming KeeleSU Vice-President
Ms Bhavika Patel	Incoming KeeleSU Vice-President
Ms Lucy O'Dwyer	Incoming KeeleSU Vice-President

SECRETARIAT

Ms Jo Sylvester	Governance Officer
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